

Summation of Efficiency and Resilience Statements					Appendix C	
Portfolio Functions	<u>VfM</u> Achievement of performance outcomes cost effectively	<u>Efficiency</u> Cost invested against performance output	<u>Resilience</u> Ability of our resources and capability to meet priorities, performance targets and obligations			
Corporate Services						
HR&OD						
ICT						
Legal						
Finance						
Community and Enterprise						
Regeneration / Enterprise						
Revenues						
Benefits						
Customer						
Education and Youth						
School Modernisation						
School Improvement Service						
School Improvement Systems						
Integrated Youth Service						
Organisational Change 1						
Libraries						
Leisure						
Organisational Change 2						
Facilities Management						
Property						
Planning and Environment						
Development						
Strategy						
Access						
Community						
Business						
Minerals and Waste						
Streetscene and Transportation						
Waste Services						
Streetscene Services						
Fleet Services						
Transportation						
Social Services						
Adult Services						
Childrens Services						
<p><i>This table represents the Efficiency, Resilience and Value for Money statements that were presented at each of the Overview and Scrutiny Committees in July. Explanations of what we mean by each of these terms are in the table headings and each Scrutiny Report provided an overview of the approach.</i></p>						